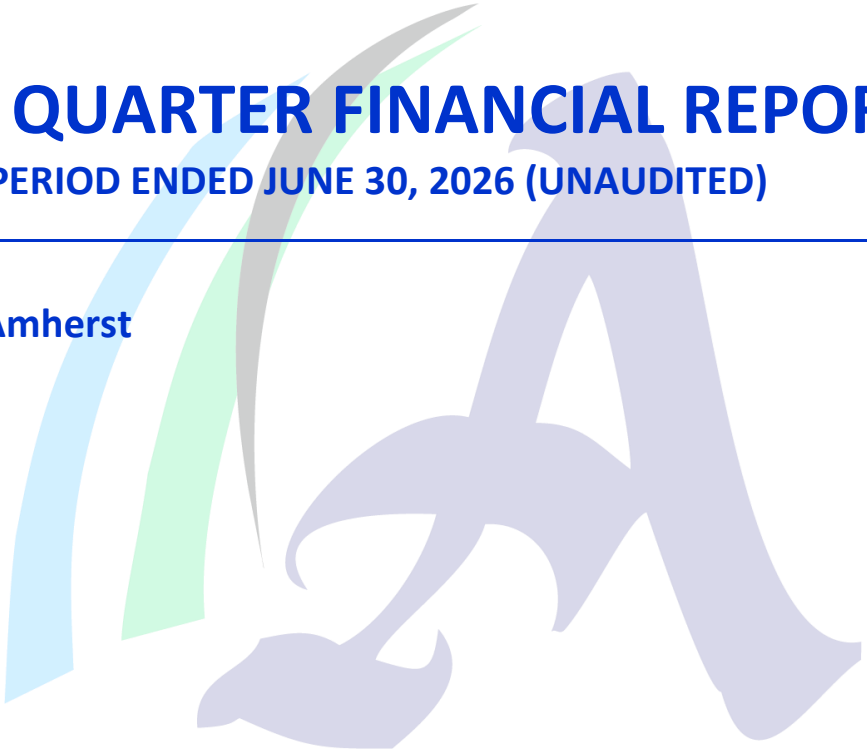




FIRST QUARTER FINANCIAL REPORT

FOR THE PERIOD ENDED JUNE 30, 2026 (UNAUDITED)

Town of Amherst



INTRODUCTION

Quarterly financial reporting is being prepared by the Town of Amherst as a means of providing the community, council and the organization with a regular overview of financial and statistical information. Quarterly financial reporting is a strategic priority identified by council.

The primary information provided in the quarterly report is a comparison of the year to date budget amounts to actual revenues and expenditures for operating departments. All financial information is based on preliminary, unaudited information reported from the municipal finance system as of the report date. Seasonal variations in municipal operations may affect the proportion of revenues achieved or expenditures incurred to date.

This quarterly report provides information in seven parts:

Organizational Structure, page 3

- 📄 Hierarchy with departmental responsibilities.

Commentary, page 4

- 📄 Charts and comments

Schedules of Operations, pages 5-7

- 📄 Schedule of Operations – General Operating Fund – Revenues & Expenditures
- 📄 Schedule of Operations – General Operating Fund – Departmental & Mandatory Expenditures
- 📄 Schedule of Operations – Water Operating Fund – Revenues & Expenditures

Statement of Financial Position, page 8

- 📄 Consolidated Statement of Financial Position

Capital Budget, pages 9-11

- 📄 2026/27 Capital budget with actual and committed costs

Tax Rates, pages 12-13

- 📄 General
- 📄 Mandatory Provincial Contribution Area Rate
- 📄 Community Support Area Rate

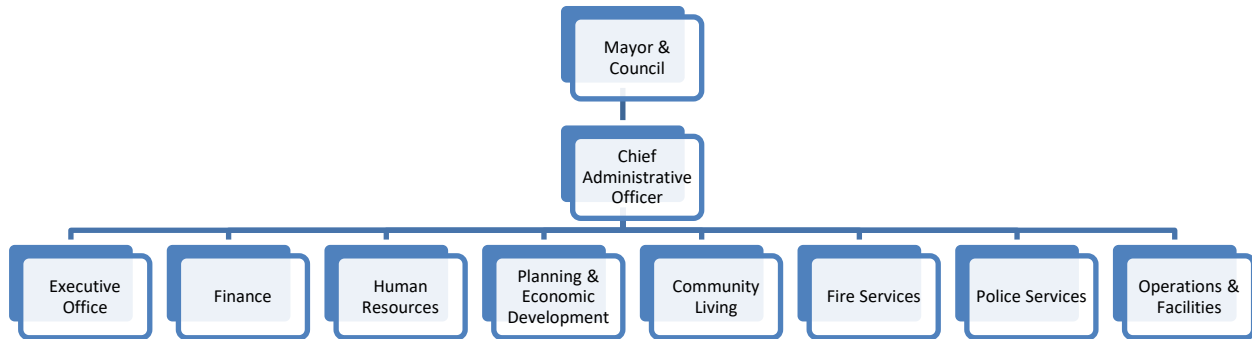
Other Rates, pages 14 - 15

- 📄 Deed Transfer Tax
- 📄 Uniform Charge – Solid Waste
- 📄 Sewer Rates
- 📄 Uniform Charge – Wastewater Treatment Facility
- 📄 Water Utility Rates

Quarterly financial reporting follows the fiscal year of the municipality which is April 1 through March 31.

ORGANIZATIONAL STRUCTURE

Below is the organizational structure of the Town of Amherst with a brief description of each departments responsibilities.



Executive Office

- 📁 Council & Committee Liaison
- 📁 Records Management
- 📁 Information Services
- 📁 Strategic Initiatives / Projects

Finance

- 📁 Accounting & Budgeting
- 📁 Accounts Payable
- 📁 Property Taxes
- 📁 Water/Sewer Billing
- 📁 Customer Service

Human Resources

- 📁 Human Resources
- 📁 Payroll
- 📁 Recruitment

Planning & Economic Development

- 📁 Planning / Development
- 📁 Inspections / Permits
- 📁 Unsightly Premises
- 📁 Economic Development

Community Living

- 📁 Programming
- 📁 Community Events
- 📁 Tourism
- 📁 Communications

Fire Services

- 📁 Fire Rescue
- 📁 Hazmat

Police Services

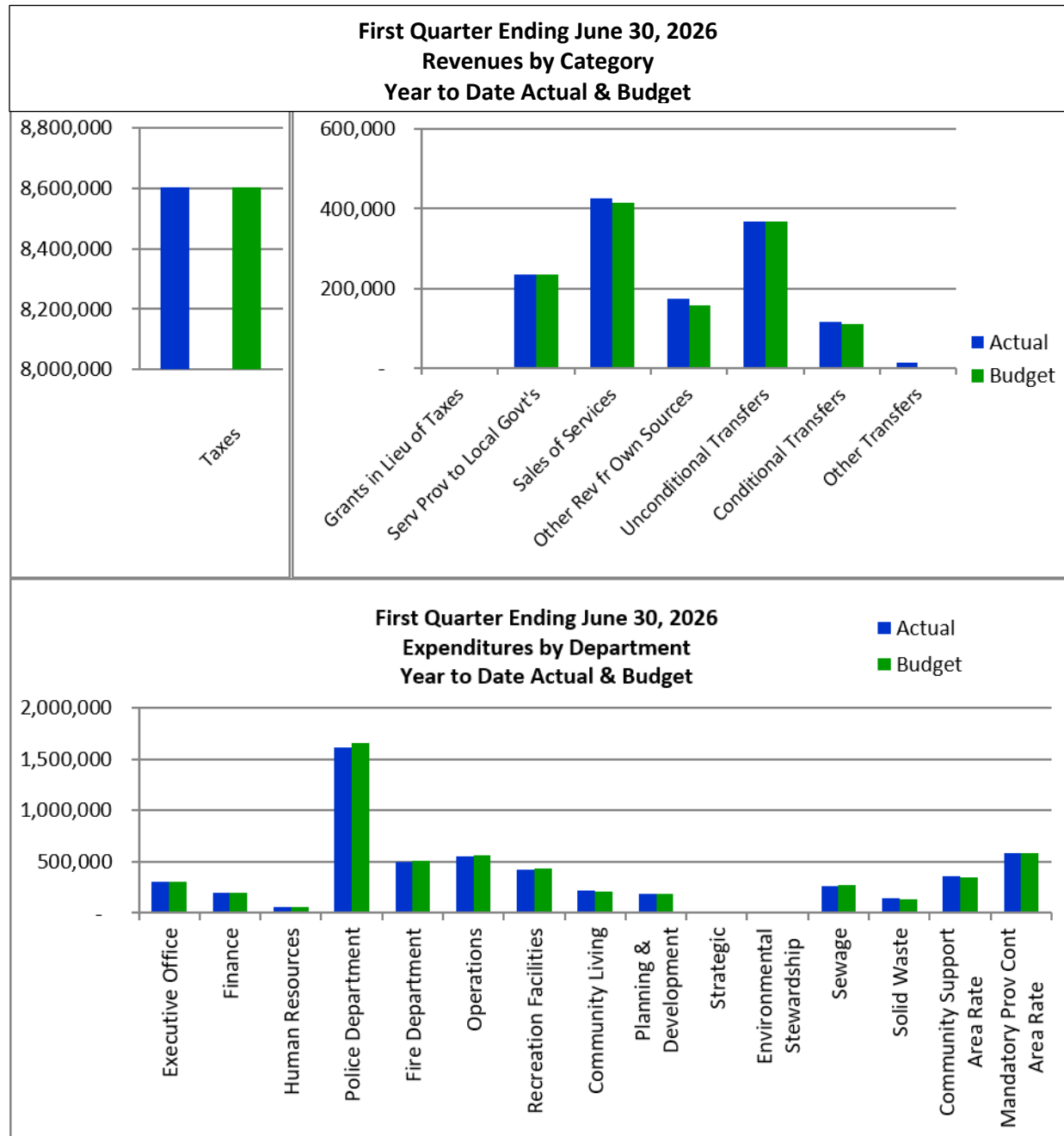
- 📁 Crime
- 📁 Major Crime
- 📁 Street Crime
- 📁 Crime Prevention
- 📁 Community Partnerships

Operations & Facilities

- 📁 Operations
- 📁 Engineering
- 📁 Public Works
- 📁 Recreation - Facilities
- 📁 Stadium
- 📁 Parks / Playgrounds
- 📁 Robbs
- 📁 Solid Waste
- 📁 Sewage
- 📁 Water Utility

COMMENTARY

Three months into the 2026/27 fiscal year the general operating fund has a surplus of \$115,744 compared to budget. The Town's operating revenues are \$9,937,908 compared to the budgeted amount of \$9,888,058. The Town's expenditures at the end of the first quarter are \$5,406,776 compared to the budgeted amount of \$5,472,670.



SCHEDULE OF OPERATIONS

Town of Amherst Schedule of Operations - General Operating Fund For the Three Months Ended June 30, 2026				
	2025/26 Actual	2026/27 Actual	2026/27 Budget	2026/27 Variance
Revenues				
Taxes	\$ 8,324,712	\$ 8,604,299	\$ 8,601,514	\$ 2,785
Grants in Lieu of Taxes	-	-	-	-
Services Provided to Other Local Govt	229,775	234,285	234,285	-
Sales of Services	378,547	426,789	414,773	12,016
Other Revenue from Own Sources	190,410	173,171	158,933	14,238
Unconditional Transfers	368,319	368,319	368,319	-
Conditional Transfers	382,584	116,045	110,234	5,811
Other Transfers	29,720	15,000	-	15,000
Total Revenues	9,904,067	9,937,908	9,888,058	49,850
Expenditures				
Wages & Benefits	2,563,232	2,652,227	2,690,254	- 38,027
Administrative Costs	460,702	427,114	433,266	- 6,152
Building & Facility Costs	236,426	283,167	288,497	- 5,330
Vehicle & Equipment Costs	227,640	177,357	184,626	- 7,269
Materials & Supplies	58,553	134,892	144,186	- 9,294
Grants to Organizations	260,166	257,142	196,796	60,346
Other Municipal Costs	274,754	317,671	302,328	15,343
Fiscal Services	887,036	909,986	910,733	- 747
Fire Protection Charge	189,772	190,036	190,041	- 5
Tax Exemptions	131,937	135,478	135,478	-
Cost Recovery	- 123,174	- 78,294	- 3,535	- 74,759
Total Expenditures	5,167,044	5,406,776	5,472,670	- 65,894
Surplus	4,737,023	\$ 4,531,132	\$ 4,415,388	\$ 115,744

SCHEDULE OF OPERATIONS (cont'd)

Town of Amherst
Schedule of Operations - General Operating Fund
Departmental and Mandatory Expenditures
For the Three Months Ended June 30, 2026

	<u>2025/26 Actual</u>	<u>2026/27 Actual</u>	<u>2026/27 Budget</u>	<u>2026/27 Variance</u>
Departmental Expenditures				
Executive Office	\$ 288,932	\$ 302,963	\$ 304,259	-\$ 1,296
Finance	204,603	197,977	202,200	- 4,223
Human Resources	54,773	58,344	61,878	- 3,534
Police	1,490,657	1,611,960	1,652,013	- 40,053
Fire	476,394	503,405	509,009	- 5,604
Operations	518,660	554,731	562,415	- 7,684
Recreation Facilities	389,401	423,282	435,055	- 11,773
Community Living	141,273	218,137	212,959	5,178
Planning & Development	176,092	183,213	186,725	- 3,512
Strategic	12,463	-	-	-
Environmental Stewardship	7,104	-	-	-
Sewage	241,687	258,301	272,913	- 14,612
Solid Waste	199,696	145,010	138,160	6,850
Community Support Area Rate	408,874	364,073	349,104	14,969
Total Departmental Expenditures	<u>4,610,609</u>	<u>4,821,396</u>	<u>4,886,690</u>	<u>- 65,294</u>
Mandatory Expenditures				
Assessment Services	28,468	30,767	30,746	21
Education	506,142	532,788	533,410	- 622
Regional Library	21,825	21,825	21,824	1
Total Mandatory Expenditures	<u>556,435</u>	<u>585,380</u>	<u>585,980</u>	<u>- 600</u>
 Grand Total Expenditures	 <u>\$ 5,167,044</u>	 <u>\$ 5,406,776</u>	 <u>\$ 5,472,670</u>	 <u>-\$ 65,894</u>

SCHEDULE OF OPERATIONS (cont'd)

Compared to budget, the Water Operating Fund has a surplus of \$8,363 at the end of the first quarter. Revenues are over budget by \$1,348 and expenditures are under budget by \$7,015.

Town of Amherst
Schedule of Operations - Water Operating Fund
For the Three Months Ended June 30, 2026

	<u>2025/26 Actual</u>	<u>2026/27 Actual</u>	<u>2026/27 Budget</u>	<u>2026/27 Variance</u>
Revenues				
Sale of Services	\$ -	\$ 1,343	\$ 1,350	-\$ 7
Interest on o/s Water A/R	1,562	1,384	1,600	- 216
Misc Rev & Inc fr Other Non Utility	450	11	-	11
Metered Sales	398,071	397,976	396,416	1,560
Flat Rate Sales	48,959	49,342	49,342	-
Bulk Water Sales	3,675	3,300	3,300	-
Fire Protection	189,772	190,036	190,036	-
Private Hydrants	-	-	-	-
Sprinkler Service	-	-	-	-
Total Revenues	<u>642,489</u>	<u>643,392</u>	<u>642,044</u>	<u>1,348</u>
Expenditures				
Wages & Benefits	230,079	215,139	222,487	- 7,348
Administrative Costs	30,112	35,112	34,592	520
Building & Facility Costs	84,905	82,027	79,334	2,693
Vehicle & Equipment Costs	17,996	19,846	20,480	- 634
Materials & Supplies	41,326	120,252	120,182	70
Other Municipal Costs	70,227	73,722	76,038	- 2,316
Fiscal Services	68,166	67,303	67,303	-
Total Expenditures	<u>542,811</u>	<u>613,401</u>	<u>620,416</u>	<u>- 7,015</u>
Surplus	<u>\$ 99,678</u>	<u>\$ 29,991</u>	<u>\$ 21,628</u>	<u>\$ 8,363</u>

STATEMENT OF FINANCIAL POSITION

Town of Amherst
Consolidated Statement of Financial Position
As at June 30, 2026

	As at June 30, 2026	As at June 30, 2025
Financial Assets		
Cash and cash equivalents	\$ 15,194,107	\$ 14,602,020
Receivables	2,479,663	2,531,165
	17,673,771	17,133,185
Liabilities		
Accounts payable and accrued liabilities	2,567,891	2,074,528
Deferred revenue	2,624,838	817,623
Long term debt	4,570,186	5,127,763
	9,762,915	8,019,914
Net assets (debt)	7,910,856	9,113,271
Non-financial assets		
Prepaid expenses	58,529	50,532
Inventories of supplies	163,963	139,933
Capital assets (net of accumulated amortization)	72,372,921	70,057,468
Capital work in progress	893,228	244,921
	73,488,642	70,492,853
Accumulated surplus	\$ 81,399,498	\$ 79,606,124

CAPITAL BUDGET

Town of Amherst Capital Budget - 2026/27 Projects	TOTAL Actual Committed & WIP Costs at June 30, 2026	2026/27 Capital Budget
WATER CAPITAL		
West Victoria St ~ CNR tracks to Hickman St - engineering design <i>(carry over)</i>	9,156	15,000
Loader	-	350,000
Water Meter Replacement	-	25,000
Reservoir - interior cleaning / silt removal	51,721	70,000
Water Meters - Replace MXU's (approx 300)	-	100,000
McCully Booster Station - Diesel Fire Pump Controller	-	18,000
Industrial Park Expansion - water infrastructure	5,799	345,000
Marshview Drive - new housing development - Phase 2 (cont'd) - gravel & pave	124	105,000
North Tyndall Wellfield - Land Trade	32,000	35,000
WATER TOTAL	98,799	1,063,000
GENERAL CAPITAL		
EQUIPMENT		
1/2 Ton Truck replacement	54,554	65,000
Salt Spreader	-	20,000
IT Storage Devices (qty - 2) - Town Hall	-	28,000
Audio Equipment Refresh (speakers, projector, sound mixer) - CCUBIC	-	15,000
Plotter Printer (large format printer) - Planning & Engineering depts	9,996	10,000
Generator replacement - Town Hall	48,213	50,000
Subtotal	112,763	188,000
BUILDINGS / LAND		
Landscaping, fence and/or welcome sign - 8 Lower LaPlanche St <i>(carry over)</i>	717	8,000
Victoria Square Lights <i>(carry over)</i>	47,847	65,000
CCUBIC - 1st Floor Conference Room - new stage lighting control system <i>(carry over)</i>	-	15,000
Street Light Luminaires - Victoria Street (Acadia to CNR tracks) replacement	-	70,000
Victoria Square Bandstand	-	250,000
Decorative Lighting	-	50,000
Traffic Signal Upgrade - South Albion at Robert Angus	35,523	55,000
Signage - Industrial Business Park - Lot Sale Signs (qty - 2)	-	30,000
Signage - Trans-Canada Highway Billboard graphic replacement (qty - 2)	-	20,000
Industrial Park - Tree clearing along Tantramar Crescent	-	20,000
Industrial Park - Tree clearing - new land Industrial Park	-	80,000
Land Purchase - 141-143 East Pleasant Street	1,000	-
Subtotal	85,087	663,000
LARGE MULTI - CATEGORY PROJECTS		
Marshview Drive - Phase 1 - sidewalk <i>(carry over)</i>	-	20,000
West Victoria St ~ CNR tracks to Hickman - engineering design (street & sanitary sewer) <i>(carry over)</i>	51,462	52,000
Industrial Park Expansion - sanitary & storm sewer infrastructure, new road construction, asphalt paving, concrete curb and sidewalk or multi use pathway.	16,054	2,150,000
Marshview Drive - new housing development - Phase 2 (cont'd) - gravel, curb & pave	2,457	210,000
Subtotal	69,972	2,432,000

CAPITAL BUDGET (cont'd)

Town of Amherst Capital Budget - 2026/27 Projects	TOTAL Actual Committed & WIP Costs at June 30, 2026	2026/27 Capital Budget
STREETS		
Brown Street ~ widen, curb and overlay	638	250,000
Mosher Street ~ widen, curb and overlay	638	170,000
Milford ~ Coates to Franklyn (Overlay)	-	25,000
Milford ~ Willow to Allison (Overlay)	-	25,000
Foundry ~ Copp to End (Overlay)	-	35,000
Willow Court ~ All (Cold Mill & Overlay)	-	65,000
Clinton ~ All (Overlay)	9,019	70,000
Hill ~ Mission to West Pleasant (Overlay)	37,371	110,000
Chamberlain ~ Newton to South Albion (Overlay)	164	65,000
Park ~ Mission to Hickman (Overlay)	638	75,000
Townshend ~ Donald to Willow (Cold Mill & Overlay)	638	130,000
Victoria ~ Station to Acadia (Cold Mill & Overlay)	638	270,000
Subtotal	49,743	1,290,000
SIDEWALKS		
Park Street ~ Mission to Hickman (TOA new sidewalk)	171	24,000
Cornwall Street ~ Cordova to Hickman (TOA)	10,852	30,000
Queen Street ~ Albion to Croft (TOA)	171	23,000
LaPlanche Street ~ Victoria to Palmer (West Side) (TOA)	171	27,000
Church Street ~ Princess to King (TOA)	171	10,000
Subtotal	11,534	114,000
STORM SEWER		
Replace / reline culvert in AFD parking lot (carry over)	285,371	300,000
West Victoria Street ~ Concrete Box Culvert - storm sewer	-	500,000
Subtotal	285,371	800,000
SANITARY SEWER		
WWTP UV Disinfection System (carry over)	704,322	750,000
Service Truck - Sewer	71,904	80,000
LaPlanche Pumping Station Roof	-	20,000
Lift Station Pump Rebuild/Replacement	30,799	50,000
WWTF - Replace all Aeration Lines	-	80,000
WWTF - Sludge Survey	10,197	7,500
Subtotal	817,222	987,500

CAPITAL BUDGET (cont'd)

Town of Amherst Capital Budget - 2026/27 Projects	TOTAL Actual Committed & WIP Costs at June 30, 2026	2026/27 Capital Budget
FIRE DEPARTMENT		
VHF / Digital Radios - replacement <i>(carry over)</i>	101,051	150,000
AFD Renovations to remodel staff quarters (sleeping and kitchen area) <i>(carry over)</i>	-	16,000
Live Fire Training Facility <i>(carry over)</i>	462,683	3,425,000
Structural Firefighting Bunker Gear (6-9 sets) - replacement	-	30,000
Cylinder Replacement (10 units) - Self Contained Breathing Apparatus	-	26,000
Thermal Imaging Camera (1 unit)	-	12,000
Fire Station - Replace Generator and Supply Tank	-	190,000
Fire Apparatus (Engine 3) - Engine Repair	-	65,000
	563,734	3,914,000
POLICE DEPARTMENT		
Vehicle - Patrol # 6 <i>(carry over)</i>	83,555	85,000
APD Server <i>(carry over)</i>	27,226	26,000
Vehicle - Patrol # 3	-	93,000
Vehicle - Patrol # 2	-	93,000
Hard Body Armour	-	35,000
APD - SAN Storage Device Units (2)	-	28,000
Subtotal	110,781	360,000
RECREATION		
Robb Complex Dugouts - replacement <i>(carry over)</i>	65,800	65,800
Skate Park Repairs <i>(carry over)</i>	19,733	20,000
Robb Complex - Surface Treatment and Pickle Ball Court Lines <i>(carry over)</i>	-	12,000
Anson Aircraft Monument <i>(carry over)</i>	-	10,000
Bocce Ball Court <i>[contingent on grant funding] (carry over)</i>	-	30,000
Accessible Playground <i>(carry over)</i>	-	1,272,241
Soccer & Track Complex <i>[contingent on grant & contribution funding]</i>	1,558	8,100,000
Stadium Ice Plant Replacement	-	1,500,000
Floor Scrubber - replacement	-	15,000
Robb Complex ~ Washrooms accessibility upgrades (55+)	-	50,000
Rotary Park ~ Washrooms accessibility upgrades (55+)	-	25,000
Robb Complex ~ Paved walkways at Robb Complex (55+)	-	90,000
Storage Shed at Angus Building - replacement	4,417	20,000
Infield Groomer	-	10,000
Stadium - Sound System - mics and receivers	-	15,000
Church Street Tennis Courts - extend asphalt surface, replace fencing, paint new lines for pickleball.	-	40,000
	91,507	11,275,041
GENERAL TOTAL	2,197,714	22,023,541

GRAND TOTAL WATER & GENERAL	2,296,513	23,086,541
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TAX RATES

There are three different tax rates: general, mandatory provincial contribution area rate and the community support area rate. These tax rates are established annually for residential, commercial and resource properties. Tax bills are issued bi-annually. The interim billing is 50% of the total prior year's bill and is due May 29, 2026. The final billing takes into consideration the accounts new assessment, the current year tax rate and uniform charges then deducting the interim billing. The final bill is due September 29, 2026.

Tax Rates

1. General – this rate is used to pay for services provided by the Town to residents of the Town. These services include; fire, police, planning, economic development, transportation and public works, recreation, community living as well as internal services performed by the executive, human resources and finance departments. The general operations rate increased by \$0.029 for fiscal 2026/27.
2. Mandatory Provincial Contributions Area Rate - the cost for provincial services the province charges the municipality for. Any changes in these costs are mandated by the Province and passed on to the municipalities to collect on their behalf. The Mandatory Provincial Contribution Area Rate decreased by \$0.018 for fiscal 2026/27. The Mandatory Provincial Contributions Area Rate includes the following provincial services:
 - ⌘ Education
 - ⌘ The Town is required to provide funding to the Chignecto Central Regional Centre for Education under the Education Act. This mandatory education contribution is set by the Province of Nova Scotia and is based on the Town's share of the Uniform Assessment.
 - ⌘ Property Valuation Services Corporation (Assessment)
 - ⌘ The Town is required to provide funding to pay a share of the cost of operating the provincial assessment system. The Town pays a portion of the total Property Valuation Services Corporation costs, based on the Town's share of the Uniform Assessment and the Town's share of assessment accounts across the province.
 - ⌘ Regional Library
 - ⌘ The Town is required to fund the Cumberland Public Library pursuant to a formula determined by the Province of Nova Scotia. The Town does not share in any surplus or deficits. In addition, the Town provides funds for the operating and maintenance of the library building which is included in the General Rate.

TAX RATES (cont'd)

3. Community Support Area Rate – a rate that provides funding for services that, in the opinion of Council, provide support to the community. The Community Support Area Rate decreased by \$0.011 for fiscal 2026/27. This rate includes support for the following:

- | | |
|----------------------------|------------------------|
| ⌘ Grants to Organizations | ⌘ Tax Exemption Policy |
| ⌘ Grant to Cumberland YMCA | ⌘ Tax Reduction Policy |
| ⌘ Community Events | |

In summary, all tax and area rates are per \$100 of Assessment. The rates are as follows:

Residential / Resource	<u>2025/26</u>	<u>2026/27</u>
⌘ Residential / Resource Tax Rate	\$1.259	\$1.288
⌘ Mandatory Provincial Contributions Area Rate	\$0.322	\$0.304
⌘ Community Support Area Rate	<u>\$0.089</u>	<u>\$0.078</u>
Total Residential / Resource Rates	\$1.670	\$1.670

Commercial	<u>2025/26</u>	<u>2026/27</u>
⌘ Commercial Tax Rate	\$4.059	\$4.088
⌘ Mandatory Provincial Contributions Area Rate	\$0.322	\$0.304
⌘ Community Support Area Rate	<u>\$0.089</u>	<u>\$0.078</u>
Total Commercial Rates	\$4.470	\$4.470

OTHER RATES

1. Deed Transfer Tax

When land/property is sold a Deed Transfer Tax (DTT) may be applicable. The Deed Transfer Tax rate is set by the Town and the DTT payable is calculated based on the sale price of the property. Deed Transfer Tax is collected on behalf of the Town through the Land Registration Office when the deed is registered/recorded.

For the 2026/27 fiscal year the deed transfer tax will increase to 1.5% effective July 1, 2026 (2025/26 – 1.25%).

2. Uniform Charge

Solid Waste Management Uniform Charge

This uniform charge is levied on each dwelling unit within the boundaries of the Town of Amherst in residential premises with less than four such dwelling units.

The uniform charge for 2026/27 to be levied will decrease to \$250 (2025/26 - \$278).

3. Sewer Rates

Sewer services in the Town of Amherst are billed through one of the following methods:

Sewer Metered – consumption volume is determined by the Amherst Water Utility
Sewer Consumption Rate (per cubic meter)

Residential - \$0.99 per cubic meter of metered water consumption

Commercial - \$0.49 per cubic meter of metered water consumption

Sewer Base Charges (Quarterly)

Size of Meter

5/8" \$ 25.88

3/4" \$ 38.81

1" \$ 62.89

1.5" \$ 123.63

2" \$ 195.86

3" \$ 389.92

4" \$ 718.75

Sewer Non-Metered Customers

For non-metered customers in unmetered mobile home parks, the park owner shall pay \$210.05 per dwelling unit per annum.

OTHER RATES (cont'd)

- a. Wastewater Treatment Facility Uniform Charge (this offsets expenses for sewer services for those not charged a sewer base charge).

ℓ The uniform charge for unmetered mobile homes within a land leased community for 2026/27 to be levied is \$103.50 (2025/26 - \$82.80).

4. Water Utility Rates

The Town of Amherst Water Utility is regulated by the Nova Scotia Utility and Review Board (NSUARB). The most recent water rate study was approved by the NSUARB on March 29, 2022. For the 2026/27 fiscal year, the water rates remain the same and are as follows:

Water Base Charges (Quarterly)

ℓ Un Metered \$ 95.81

ℓ Size of Meter

▪ 5/8"	\$ 39.49
▪ ¾"	\$ 57.48
▪ 1"	\$ 93.45
▪ 1.5"	\$ 183.40
▪ 2"	\$ 291.33
▪ 3"	\$ 579.15
▪ 4"	\$ 902.95
▪ 6"	\$1,802.39
▪ 8"	\$3,241.49

Water Consumption Rate (per cubic meter)

ℓ \$0.894 per cubic meter

The Town of Amherst bills water and sewer together quarterly. The fiscal year quarters are April to June, July to September, October to December and January to March.